



Foggy Bottom News

Published for and by the Citizens of Foggy Bottom

NEXT MEETING:

MONDAY, SEPTEMBER 27

8 PM
St. Paul's Parish House
2430 'K' Street, NW

FB Citizens Input Needed

The Foggy Bottom and West End Advisory Neighborhood Commission (ANC) is holding public Forums to find out what residents like about living in Foggy Bottom. The ANC wants and needs to know your problems, recommendations, and ideas for improving our area. The Forum agendas will discuss the quality of the neighborhood with special emphasis on housing, residential atmosphere, open space, public services and shopping, transportation and parking, cultural institutions, etc. The results of the Forums will be presented to City government officials in the Fall.

All Forums will begin at 7:30 p.m. The Meeting places and dates are:

AUGUST 11 at the St. Paul's Episcopal Church, 2430 K St. NW
AUGUST 25th at the St. Stephens Catholic Church, 15th and Penn.

The standing committee of the ANC which is in charge of the Neighborhood Plan is composed of area residents. They are Greg Altschuh of 940 25th St., Melvin Ogden of Potomac Terraces, Bob Charles from the FBA; Lucile Duprat of 2515 K Street; and Gino Ratti from the West End Association. The chairperson of the committee is Tony Lee of 2000 F Street.

The Committee and the ANC needs your help in specific projects; please get in touch with your ANC commissioner or any of the standing committee to volunteer your time and expertise.

ANC Business Meetings—

→ Aug. Thru Sept.

Sept. 8, Wed., St. Pauls, 2430 K St.
Oct. 6, Wed., St. Stephens, 25th and Penn.
Nov. 3, Wed., Red Cross, 2025 E Street.
Dec. 7, Tues., St. Pauls, 2430 K Street.

All Business meetings begin at 8 p.m.

Don't Forget To Register ...and Vote

On SEPTEMBER 14, 1976, party primary elections will be held in the District of Columbia for the following: Four seats on the City Council from Wards 2, 4, 7, and 8. Two At Large seats will be up for reelection.

In order to vote in this election you must be a registered D.C. voter in the Republican, Democratic or D.C. Statehood

party. If you are not yet registered, you must do so by AUGUST 14, 1976.

D.C. Mail Registration Applications may be picked up at libraries, banks, post offices, schools, firehouses, churches, synagogues, food establishments, etc. throughout the city, and also at the Board of Elections Office in Room 7 of the District Building. DON'T FORGET!

Proposed I Street Closing

GWU has petitioned the city to have I street between 23rd and 24th permanently closed. The various District agencies which must comment upon such closings (utilities, transportation, Metro, etc.) have approved the closing of this original L'Enfant street. The package is now in the D.C. Surveyor's office awaiting transmittal to Jerry Moore's Transportation and Environmental Affairs Committee of the D.C. Council, where it is to have Public Hearing. If approved by the Committee, the application would go to the full Council.

The public hearings are not expected before the first part of October. Thus, at least one more Foggy Bottom Association meeting, one more Foggy Bottom News, and several Advisory Neighborhood Commission meetings are available for residents to discuss the proposed closing. An FBA committee consisting of Hal Davitt, Ellie Becker, Bill Buchanan, and Mel Ogden is currently watching developments.

Several options are available for the handling of this block of I Street: (1) Open it, the way it was before Metro; many FB residents want this; (2) Repave it, but

close the entrances to cars and make it a "street for people"; (3) Grass it over, but have the District retain full title and control. Make it a minipark for residents, Students, and Metro passengers; (4) Close it, and assign practically all control and zoning benefit to GWU at nominal cost. (This is essentially the proposal in the Surveyor's office.) (5) Follow option (4) but ask full market value from GWU. One source estimates this at \$500,000.

Option (2) and (3) also have significant community support.

The Peacemaking General : Robert

by Mae Rapport, CPS
Parliamentarian

Few people think of Henry Martyn Robert in any way other than the author of the book on parliamentary procedure, Robert's Rules of Order. But he was known as one who had done more for democracy in the Civil War than any other. In this Bicentennial Year the National Association of Parliamentarians is working towards election of General Robert to the Hall of Fame for Great Americans, first because it would be an anniversary as it was in 1876, one hundred years ago, that he wrote the manual first to simplify the rules and procedures of the United States House of Representatives and in so doing benefiting millions of Americans making procedure in assemblies orderly and of aid to all.

Did you know that General Henry M. Robert was a Brigadier General in the U.S. Army? That he served in the Army Corps of Engineers and is today credited with having designed and supervised the construction of the seawall at Galveston, Texas? This wall was constructed shortly after the devastating hurricane in 1900 killing thousands of people. That seawall stands today as a memorial to one of the greatest Americans who ever lived. Many of these facts I myself was unaware of until I did the research for this story for you.

Back in 1910 or so, street gangs terrorized the lower East Side of New York (sounds familiar, doesn't it?). Big boys bullied little ones. The weak shut up. A few idealists ventured into the slums to teach democracy to the sons of immigrants who had come to America looking for it. In 1914 one of these idealists persuaded William Edward Hall, a successful young lawyer, to visit one of the first Boys' Clubs. A fight was brewing. One side wanted to table the proposal of

the other side. But the proposers wouldn't give up. The 12-year old chairman asked the grownups, "Can you debate a motion to table?" Hall, a graduate of Harvard Law School, didn't know. But an 11-year-old in a tattered red sweater triumphantly produced a worn copy of ROBERT'S RULES OF ORDER and showed where it says you cannot debate a motion to table. Peace was restored. Hall was so impressed that he devoted the rest of his career to promoting Boys' Clubs. In the 18 years he served the movement as national president, he diverted millions of boys from gangs to clubs. "Get a gang to run on ROBERT'S RULES" Hall said, "and you have a club. They introduce something new and precious, personal dignity."

These principles of Robert's, will of the majority, listen to the minority, consider one thing at a time, give everybody a chance to talk, keep the discussion impersonal, the basis of good manners, applied to every conceivable tangle of human wills. To do this gracefully took the logic of an engineer, the conscience of a minister's son, the discipline of an army officer, and the courtesy of an evident southern gentleman.

Henry Martyn Robert was a physically frail but gregarious and determined engineer-officer. He was born in Robertville, South Carolina, a place founded by his Huguenot ancestors. His father was a Baptist minister who moved around the country. When Henry was 16 he was appointed to the U.S. Military Academy at West Point. He was graduated fourth in his class in 1857. As he built defenses for Washington, D.C. and Philadelphia (although a Southerner by birth and by temperament, with a dozen relatives in the Confed-

erate Army, Lt. Robert remained loyal to the Union.) history was posing questions about the right of assemblies, majorities versus minorities. In 1863 an embarrassing experience challenged him to find a better way for men of good will to handle differences of conviction.

Robert was fortifying New Bedford, Massachusetts, against attack from Confederate raiders preying on the whaling fleet. A well-mannered, devout young Baptist, he was asked to run a stormy church meeting. Although he had no experience as a presiding officer, the 26-year-old West Pointer felt that the honor of his uniform required him to accept. He faced a nightmare. One man kept shouting "out of order, out of order" Neither Robert or anyone else knew whether he was right! When it was over he turned to books for help. Exhaustive search turned up only two. "Jefferson's Manual of Parliamentary Practice," a digest of the rules of Congress compiled by Thomas Jefferson when as Vice President, he presided over the Senate, and "Cushing's Manual of Parliamentary Practice," a similar 1844 work by Luther Cushing, a judge who taught at Harvard. But both of them were meant for use by continuing government bodies of paid members. (I have copies of these manuals along with hundreds of others. Sturgis, Demeter, but basically all began from Robert's). Aside from my story on ROBERT, one thing I found most amusing in my Jefferson's Manual was the admonishing of members of the House "No one is to disturb another in his speech by hissing.

(Continued on page 4)

Seen Around The Bottom

Foot, foot—who's got the foot? Don Quixote's foot that is. The new sculpture at the Kennedy Center is sporting a truncated left front hoof. Anybody know where it is?

The 1976 ALL-ARMY FESTIVAL OF THE PERFORMING ARTS given at the Kennedy Center in late June was magnificent! This Musical Festival was provided at no cost. Watch for all the free Bicentennial Events; they are wonderful; a must for those of us who live in the Bottom and can walk to the Center.

There's still a chance to participate in some of the wonderful works being offered by the Kennedy Center—at no cost to the participant. For instance—the NATIONAL TOWN MEETING continues every Wednesday morning from 10:30 to 1:30—July, August, and early September. VACATION AT THE KENNEDY CENTER—and all for free!!!

On the sour side several congressional cars parked at the Kennedy Center directly in front of NO PARKING SIGNS do give one pause for thought.

Landscaping around the Don Quixote sculpture at the KC is beautiful; a very pleasant walk in the day or evening.

Weeds in the azalea beds between the Watergate, The Plaza, Columbia Plaza and the Potomac Plaza are really sickening. The Mayor's personal office was contacted re. this deplorable condition. Put your voice and pen to work if you see something which really disturbs you in the City's maintenance; it will help get it fixed . . . IT WORKED!! All four beds were cleaned and weeded within a few days of the call to the Mayor's office. Now they have "a somebody cares appearance".

Sewer smells in the Foggy Bottom area are getting worse. Have you noticed as you walk by the many sewers we have. Let's all start letting the city know that these smells are very objectionable. Probably need to let the environmentalists know about it too. A strong whiff of the sewer sure does play heck with a good dinner at the Watergate Terrace or a nice double decker ice cream cone at Howard Johnson's.

Following the advice of the loyal and dedicated police officers who attend our Foggy Bottom Monthly Meetings one Bottomite took her automobile to the Inspection Station (passed with flying colors) and asked to have the car tires identified as a theft deterrent. They marked the spare tire but would not mark the others; hardly seems logical—particularly if you rotate your tires. Maybe our precinct contact can get something done about this.

The District of Columbia has been busy trimming out dead limbs from our lovely Foggy Bottom Trees. Report any that you think need trimming.

D.C. has a program to check all the Dutch Elm trees in the city for disease. They inspect the trees three times per year; if a tree looks sick the Inspector has a section cut out, tests it at the laboratory, and if the tree is OK nothing happens. If it is diseased the Inspector puts a Blue Tag on the tree trunk (street side and about 4 feet up). Shortly thereafter the tree will come down. If you see a blue tag look out; one more of our beautiful city trees will come down. If you see any Dutch Elm Trees which look like they have a problem call the District Tree Division so that they can come look. If we have a bad one it has to come down before it infects others. The District assures this writer that they have a program to replace trees which are removed; Scarlet Oaks will probably be planted in Foggy Bottom. I understand that they are beautiful in the Fall.

D.C. has been sweeping some of the streets in the Bottom with the big street sweeper and then watering—a most welcome service.

General Services Administration has told us that they will be painting all the steam tunnel grates in our area. They painted three last week at New Hampshire and Virginia Avenues and they look very nice.

Anybody having trouble with TV reception which they think is caused by Citizen Band Radios? If so, contact the Federal Communications Commission. CBs are wonderful things but we must keep the interference down.

WALL TO WALL PEOPLE AND CARS—AND GO-CARTS, BICYCLES, TRUCKS, AND . . . That's what the Foggy Bottom Area had on the night of our 200th Birthday Celebration! It was unbelievable but it was also eye-opening. Just think there's probably no other country in the world so rich with all those well clothed, well fed, and well transported people. Even with all the traffic jam there were things to be grateful for and proud of. People were well behaved; they walked over your lawns and property but they didn't trample them; not too many people blew their horns after midnight; no one got out of cars and started a fuss because traffic wasn't moving; people did get out of cars and help stalled cars out of the way; the police were efficient, mannerly and helpful even when the cars were brushing their orange safety jackets. And, even though METRO is taking a beating now for a breakdown in bus service my hat is off to those buses who at 2 AM were still bringing people to the Bottom—whole buses with just three or four people in a bus some-time! It was a wonderful day; even the traffic jam finale was a sight never to be seen again from our vantage point in our front row seat apartment window.

One of our members wrote to CBS, complimenting them on their coverage of the July 4 celebration and asked that they rerun a brief program for the benefit of those who did not have the opportunity to see this wonderful presentation. They did—on July 11th at 10 PM on Channel 9—a one hour program. And, wouldn't you know, the suggestor missed it!!! Anyway, thank you CBS for listening and acting.

Citizen participation at its best! A huge trash truck spilled all its papers over a 4 block area of Virginia Ave.—and would you believe it—three men and one woman all dressed up on their way to work at 9 AM stopped and picked up all those papers!!! Thank you, whoever you are!

Thank you, West End Branch of D.C. Library, for your friendly service.
MEH

FB Notes

Bill Buchanan visited the I-66 hearings in Arlington on July 10. Other D.C. residents were at the scene, but not heard. Apparently, the old battles are about to be fought again. (The rumor that GWU will buy the new I-66 and have it rezoned for use as a skateboard park do not seem well founded.)

The Foggy Bottom Beetle ("ETA"), with the jungle camouflage, has moulted.

The Holschers (Dirck and Maureen) of Snow's Court, and the Higgins (George and Anne) of I Street, had full-sized American Flags displayed on the Fourth. The Holschers also had an antique Coca-Cola sign out for their party. (Flings go better with Coke.)

And we wish to welcome and encourage our one—lonely—I Street skateboarder, practicing between 25th and 26th late into the evening.

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Keep Up The Good Work....

we had a spring cleanup—but let's not stop there!...

Early in May, eight energetic FB residents spent a satisfying couple of hours tidying up the neighborhood for Spring. The job was not as hard as we had anticipated, since the city evidently had done some cleaning of its own just prior to the date we selected. But the campaign was fruitful just the same, especially in areas such as vacant lots.

Helping to make Foggy Bottom shine were Dagmar Christensen, Paul and Janet Cullinane, Adair Moats, Melvin Ogden, Bob Slusser, and Leola Stahl. Many thanks for your willing hearts and hands!

What is needed now—and later—is continuing help from

everyone who cares how the neighborhood looks. Here are some ways you can help:

1. Make sure your own front yard and tree space are kept neat, free of litter and unsightly weeds;
2. If you spot a newspaper, can, or other "pickup-able" bit of litter, carry it to the nearest trashcan;
3. Hold off putting trash out in front of your home until just before the regular pickups (Tuesday and Friday). Bags or cans sitting out for two or three days look pretty tacky, and the contents can get scattered by wind, etc.

Let's keep Foggy Bottom Shining!

Foggy Bottom News

The Foggy Bottom News is a publication of the Foggy Bottom Association. All editorial and other assistance is contributed on a volunteer basis by residents of the area.

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All announcements, letters, articles, etc., welcome but must be typed. Send to:

FOGGY BOTTOM NEWS
c/o West End Library
24th and I Sts., NW
Washington, D.C. 20037

Next Edition's Deadline WEDNESDAY, SEPTEMBER 1

The opinions expressed in this publication are those of the writers. Their appearance here constitutes neither an endorsement nor official policy of the Foggy Bottom Association.

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Zoning and The Universities

A new article of the D.C. Zoning Code is currently being discussed. The purpose is to place the universities under specific zoning regulation: they are currently governed under various zoning articles and "campus plans". The campus plans are essentially boundaries approved by various agencies of the D.C. Government prior to Home Rule. These "plans" are very important, and have come to be treated almost as "royal charter", at least by the universities themselves.

Some of the questions addressed by the discussions at the D.C. Metropolitan Planning Office are: (1) Should a campus boundary include land not owned by the university? (2) How detailed should the zoning regulation be? (3) What should be the status of the current campus plans? (4) Should "campus plans" have a time limit? (5) Should the zoning code address the interior arrangement of a campus or restrict its coverage to the exterior impact of the school? (The definition of "impact" is, of course, being thoroughly discussed.)

Potomac Plaza Where It's At!

Our country's 200th Birthday went out with a BANG, and without a whimper here at Potomac Plaza. The sun-deck was decorated and lighted, chairs were provided, and a bounteous refreshment table was set up for the night of the Fourth. Everyone was in a happy, holiday mood for the celebration. Even grandchildren came to crane their necks at "bombs bursting in air," but more interested in lemonade and cookies, no doubt. It was a wonderful party and our appreciation and thanks go to the Committee who made it such a success.

This Bicentennial was especially meaningful to Mrs. Mary Alice Taylor, in Apartment 215, who was a three year old child down in Mississippi when her parents celebrated the first Centennial in 1876. And now, at the age of 103 years, she has seen the fireworks and enjoyed the big whoop-te-do of the Bicentennial on July Fourth! We all love this grand old lady and are happy to greet her when she passes through the lobby on her way for a daily drive with her daughter. We salute you, Mrs. Taylor!

Did you know that we have a Poet living here in our building? Captain Irby Wood has had a volume of his poetry published under the title of SPINDRIFT. Captain Wood has written some of his experiences at sea, in light verse. I am sure you would find it interesting and entertaining—and maybe a little "salty" sometimes! Read it. The book may be purchased at his apartment, I believe.

Again, may I say, our Bicentennial celebration was exciting and rewarding. We did what people all over America were doing—showing pride in our heritage—and we did it with enthusiasm. God Bless America!!

Hope Hart

SHOP IN FOGGY BOTTOM

Foggy Bottom Farmer

by William S. Lattin

The heat of summer "dog-days" brings "middle of the summer" blues to the Conscientious gardener—especially the balcony gardener, and to the novice who hasn't prepared his plants for the searing heat. It can be disheartening.

The novice will water his plants frequently, but not enough. Consequently the plant roots are forced to the surface for the water and there are vulnerable. All container plants should be watered less frequently but more thoroughly—a complete flushing of the contained area by rewatering immediately the first amount soaks in, and until it runs out the bottom and over the top. Then, don't water again until the plant is really dry. To test for dryness plunge a pencil (for small pots) or rod to the bottom of the container. If it comes with soil clinging to it, no water is needed. If it comes clean, then thorough watering is needed. This procedure will force the roots deep for the last remaining moisture and the benefit from the cooling protection of the upper soil layer.

"Middle of the summer blues" are further heightened when yellowing leaves cause you to notice stunted growth. If there's no ready clue to why, a magnifying glass look along the stems and under the leaves may find the tiny golden or greenish white aphid that are sucking away the plant fluids. A carefully and thoroughly administered insecticide can control the infestation and keep it from your healthier plants. To assure complete recovery, a second lighter spray should follow within a day or two.



Vacation time can be further cause for agonization for the husbandman of many container plants. For the smaller containers, a dripping faucet, gauged to replace an inch or two of water in your bathtub can serve to "bottom-water" your plants

congregated there. They'll like the togetherness and the light left on.

For the larger containers, a two inch mulch of pine bark will prolong the time between waterings. Also, there are self-watering devices utilizing water storage containers and water-transporting wicks. Johnson's garden store on Wisc. Ave. above the Cathedral has them. All else failing, use the FB News want ads for a "plant sitter" with a green thumb.



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The Urban Scene



by Fox von Boom

VIRGINIA AVENUE

Va. Ave. balconies have more bicycles now; Columbia Plaza PMI parking garages with gate attendants have been no deterrent to thieves. During attendant luncheon breaks, cables and chains have been cut and bikes taken off.

In no crowded place can you for a moment turn your back to an unlocked bike with your hands not on it. We learned—the hard way. Our ladies bike was unregistered and had no identification. Take yours to the Second Precinct Police Station on L St. near 23rd. N.W. There it can be registered and identification engraved upon it.

Mary Jane Heyle, Jack Nargil, Bill Punter and Bill Lattin are going to be saying "tennis anyone" at the next FB Meeting, and ask its support in a campaign to get two doubles courts for the area behind the Metro "drum" building between Howard Johnson's and Rock Creek Parkway. Ed. Note: A picture of the "drum" building can be found on p. 1 of the May FB News.)

GENERAL ROBERT

(Continued from page 1)

coughing, spitting... not stand up to interrupt him..." Page 163, \$364. Disorder and interruptions during debate.

So starting from scratch, Robert began to think out what would work best for brief meetings of voluntary groups. After the war he taught military engineering at West Point; he spent four years in San Francisco as chief engineer of the Pacific military district and, working in Arizona and Southern California, he mapped trails including those which developed into the present Highways 66 and 80.

Wherever he went, he attended meetings. Rules varied widely. Differences were especially troublesome in California where every kind of community organization had to be founded by settlers from different parts of the East. So Robert kept the rules that worked best, discarding the others. The rules that Robert refined made it possible for people to join together for a common purpose even if they don't know each other. George Romney, former Republican Governor of Michigan, presently head of the National Center for Voluntary Action, says that Robert's Rules are the essence of voluntary cooperation, the secret strength of America.

We've been called a nation of joiners. It's true. According to a survey made by Dr. Marguerite Rittenhouse, "meetings" are the leading destination of both men and women on a "night out." We now support so many clubs, associations, lodges, foundations, leagues, fraternities, brotherhoods, circles, unions, and committees, it is hard for anyone escape an organized meeting.

All this joining has made ROBERT'S RULES OF ORDER a unique publishing phenomenon. It sold over two million copies in the first 80 years since the first "pocket manual" appeared. Since most organizations ARE using Robert as its authority over other authors, the book sells faster than it can be printed. Over 100 years ago, this best-seller was modestly launched. In 1869 Robert paid the San Francisco printer who had published his survey of Arizona, to produce an 8 page leaflet on parliamentary procedure to give away to people asking him for advice. It was so well received that he felt something more was needed, but he didn't get to it until he was transferred to Milwaukee, Wisconsin to build lighthouses on the Great Lakes. When the bitter winter of 1873-74 shut down construction, Robert found time to write a longer work. He sent outlines to New York publishers, and they all rejected it! Undaunted, Robert continued to work on his manuscript. He read it to his wife and at her suggestion, he illustrated the bare rules and added a section explaining how a society is organized and conducted. When he heard of a fight of a member of a religious society against ejection, he added a section on the legal rights of an assembly to protect itself.

Although he was supporting a wife and three children on a salary of just \$1400 a year, Major Robert had sheets for 4,000

books printed at his own expense! In February of 1876 he paid S.C. Griggs & Co., a Chicago textbook publisher, to bind 1,000 books and send them for comment to the leading parliamentarians in every state. If these liked the book, Griggs would go ahead and publish it and the next edition would profit by their criticism. Robert had the type broken up so he would be forced to revise the book after the first 4,000 copies were sold. Since he'd furnished the free copy to all those he thought would need it, the next edition didn't seem imminent.

But in five months another edition WAS needed! Ten thousand (10,000) copies were sold in the first year and that many or more have been sold every year since. Sales run around 100,000 copies annually. To this day, Scott, Foresman & Company, who bought the Griggs firm, sends each new speaker of a state legislature a copy with his name stamped in gold on the cover. There is a black leather binding for clergymen, and an edition in Braille. It is still the handy reference for expedience in meetings all over the country.

In my research for this article, I discovered a lot of interesting stories where Robert's saved the day. A registered parliamentarian in D.C. was asked "how can we get rid of our bum union president?" Trouble with organization officers is a common problem. One club had to call in a parliamentarian to save them from commitments made by a recording secretary who rewrote the minutes to suit herself after having them approved! A union which tried to get around an expert on Robert's Rules in favor of "common sense and majority rule" found that the Robert's expert was the only member who could tell them how to change the rules LEGALLY. Lawyers don't learn parliamentary procedure in law school. Unless they get into politics, they can be as ignorant of it as Edwin Hall was at his first Boys' Club meeting.

Women are supposed to be innocent of fair play and even the issue in debate. The fact is that women are usually better parliamentarians than men. They attend more meetings and get more practice. From Mrs. Robert (the granddaughter of the author) on down, the most active professionals are women. Before she was head of the Women's Army Corps, Oveta Culp Hobby was parliamentarian for the Texas State Legislature. Wilma Soss, some time ago president of the Federation of Women Shareholders in American Business, has outmaneuvered chairmen of great corporations at stockholder meetings. She once stood unrecognized, shouting "point of order" at the president of the New York Central Railroad Company until she had to close her eyes from fatigue. Next meeting she brought a lady wrestler in case the management tried any rough stuff. Mrs. Soss and Lewis Gilbert, a more decorous but equally persistent crusader for stockholder democracy disagree. "If a \$200,000 chairman cannot master running an annual meeting under Robert's Rules of

the Intrigue

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word said. Harmony was Robert's ideal. If he did disagree with a subordinate's report, he would discuss it with him informally and try to avoid having to disapprove it "publicly." "If it is at all possible," he was reported to have said, "I never defeat an opponent publicly. That hurts his pride and makes him an enemy."

Robert's advice to presiding officers will be pertinent as long as human beings assemble. "The chairman should never forget that to control others, it is necessary to control himself. KNOW all about parliamentary procedures and law but do not try to show off your knowledge."

General Robert died at age 86, the oldest General and the oldest alumnus of West Point. "Blessed are the peacemakers for they shall see God". A man who knows anything is in debt to those who are less fortunate, Robert once said. So he can only pay the debt by imparting that knowledge. In a tribute to him, the Librarian of Congress said "General Robert made it possible for our democracy to express itself with decision, action and results. His work is infused in and inseparable from our society." I am most proud to be a parliamentarian.

Order, she says, what he needs is a cut in salary, not a new set of rules."

Robert felt it was worth the price to keep trying. To one woman who sent him a question on her problem, and Robert got hundreds of letters asking for advice and he always tried to be of help. "The only thing I can suggest in your case is persuasion. I believe with one exception I was president of more government boards and committees than any other graduate of the Military Academy. And yet I never failed to get a unanimous report of every board. Sometimes it seemed hopeless to others, but I never gave up trying until I succeeded. You cannot force people to agree with you. But when persons are approached in a conciliatory spirit, with an evident desire for the general good, with willingness to yield personal preferences where it can be done with no injury to others, I have found people to be responsive." That sounds like the golden rule. I think Robert was most fair in all his efforts, but the researching disclosed that he was a very friendly but strict boss. One paper said that he would sit leaning forward on the edge of his chair listening intently to every